



SHAPING
OUR FUTURE

Cornwall and the Isles of Scilly
Health and Social Care Partnership

Welcome

Penwith and Edward Hain Community Hospital Review Workshop

17 July 2019

Penwith and Edward Hain Community Hospital Workshop 2 : About today



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10.15am - 10.30am

Registration and refreshments

10.30am - 10.45am

Welcome to all. Large group presentation: A recap from workshop one

10.45am - 11.30am

Large group discussion, exploring some working ideas with Q&As opportunities with subject matter experts

11.30am - 11.40am

Comfort break

11.40am - 12.05pm

Continued exploration of working idea/options

12.05pm - 12.20pm

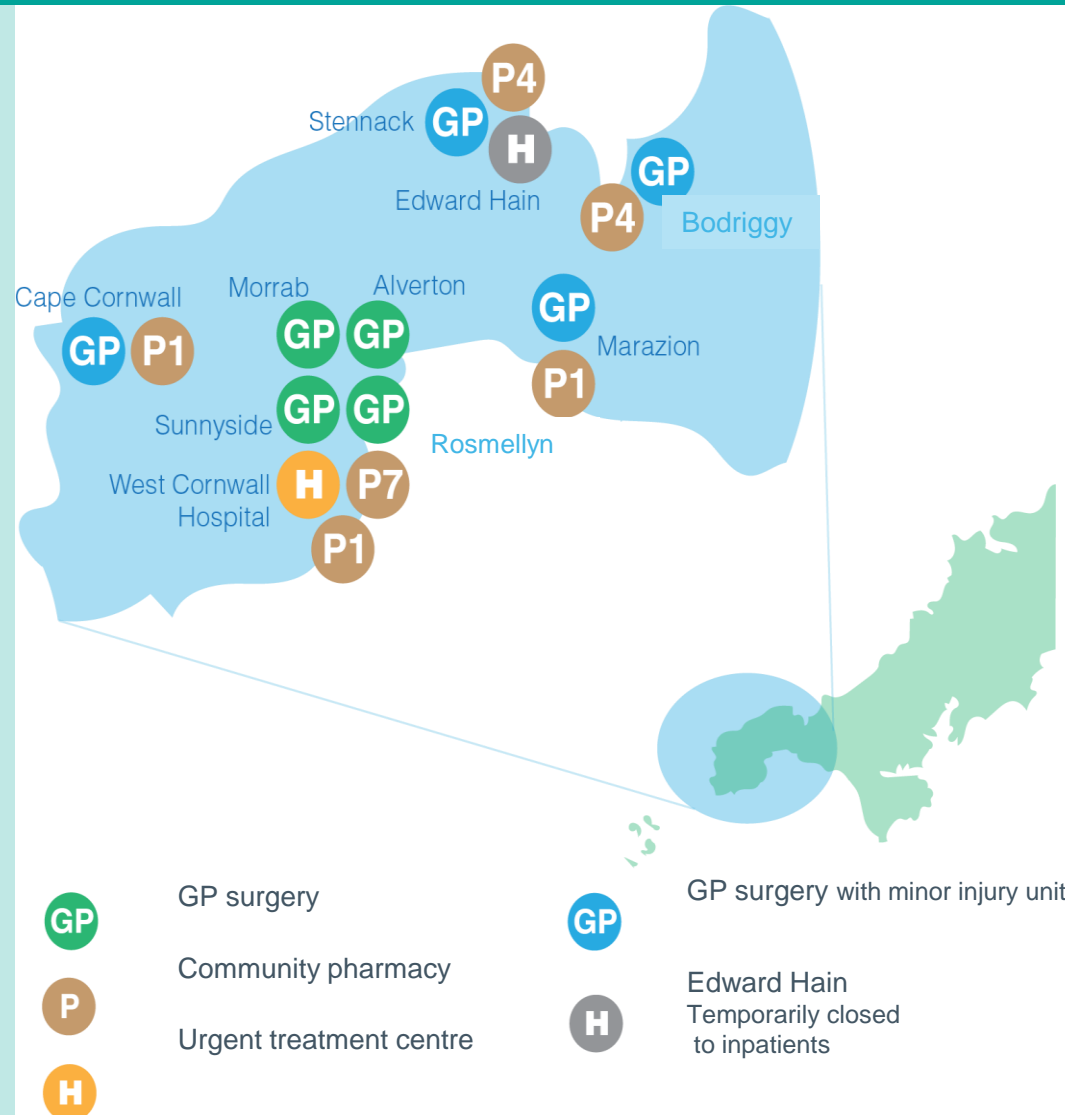
Reviewing the evaluation criteria

12.20pm - 12.30pm

What next?

12.30pm

End and completion of evaluation forms



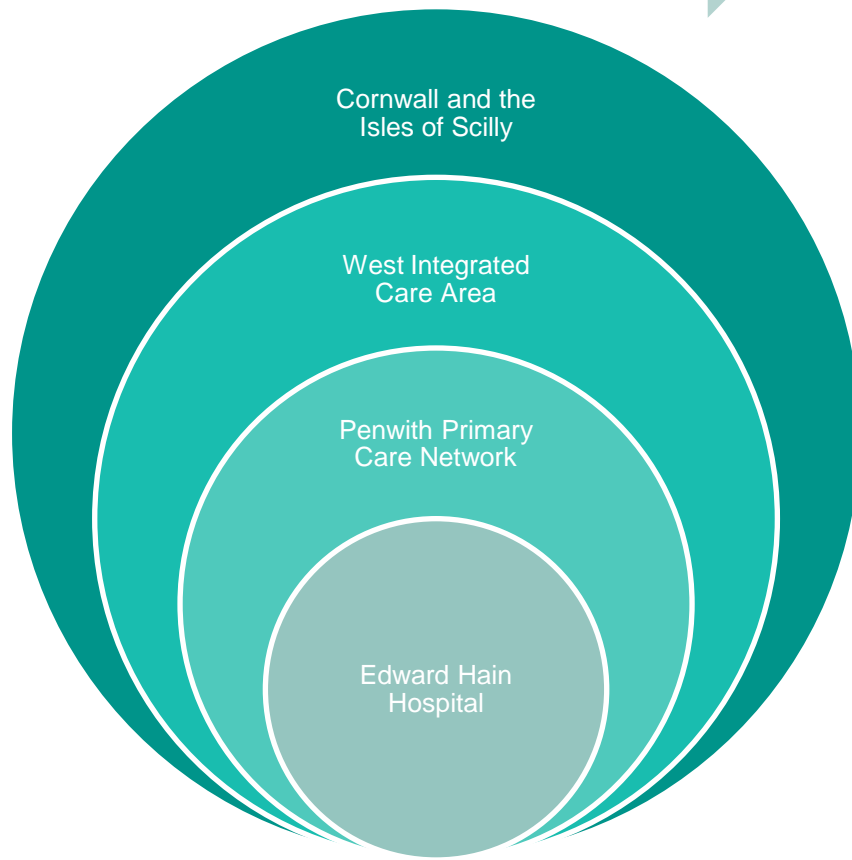
A recap from workshop 1:

Context for our focus and what we discussed last time

30 April - workshop 1:
The broad context:
Themes, questions
and ideas

17 July - workshop 2:
Exploration of some
possible working ideas
based on themes
raised

Autumn - workshop 3:
Co-development of
long list of options



Needs

What are our community needs
and what is important to us?

Services and support

What are our key challenges in
supporting communities and
individuals to thrive?

Working ideas for local strategy/Edward Hain function

What do we need to change to
provide local care and support
services that are fit for the future?

A recap from workshop 1

We think we heard these themes emerging last time...

Access

- Need for flexible services
- Easy access
- Consider travel distance **and** time to travel
- Consider public transport as well as individual's ability to travel

Carers

- Need for more support
- Respite provision
- Identification and reaching out to support

Processes and systems

- Improve coordination and communication
- Simplify processes
- Share budgets
- Single/local points of access
- Multi-disciplinary teams sharing risk
- Think prevention first

Workforce

- Shared system approach to recruitment/training
- Promote the value of the caring profession
- Aim for seven day approach
- Develop new flexible roles

Community capacity

- Review use of existing beds
- Promote 'step up' function
- Think about housing with care e.g. extra care housing
- Limited care home/care at home capacity-especially with dementia care

Buildings

- Model of care should drive building use
- Edward Hain not fit for modern healthcare
- Buildings based care allows for intensive input
- 'Hub' function could be delivered in non health sites e.g. pub, shop, school

A recap from workshop 1



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We think we heard these principles last time...

People want to be treated close to, or at home

Local services should be based on local need

Providing care and support within the local community should be the default option

Develop our community spirit - connecting people and services.

We need to focus on prevention and healthy lifestyles - family as well as an individual approach

Making the best of what we already have

We want more local flexibility, control and capacity in community based services

Allow people to operate at their level in an autonomous way

We want a decision for the future of Edward Hain Hospital

Trust people to be able to do 'the right thing' for individuals

Local decision making with locally managed resources is key

Look to the future – five to ten years

Sharing resources across organisations

Build sustainability across all services - including those who don't have access to statutory funding

A simple model of approach



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Principles

Person first

Close to/at home

Community based

Prevention focussed

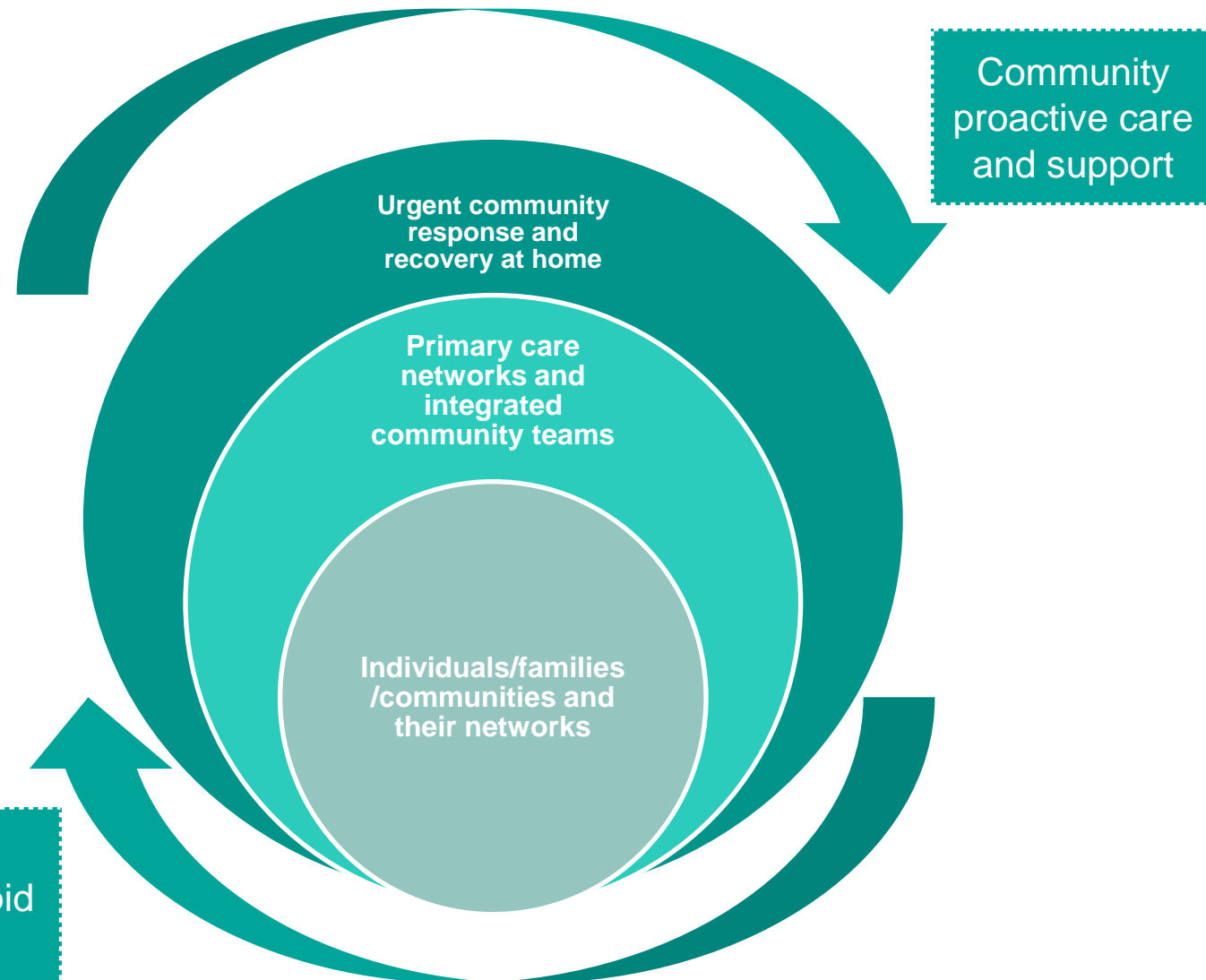
Community
connectedness

Local ownership

Shared resources

Enhance
primary/community
care capacity

Community
reactive and rapid
response

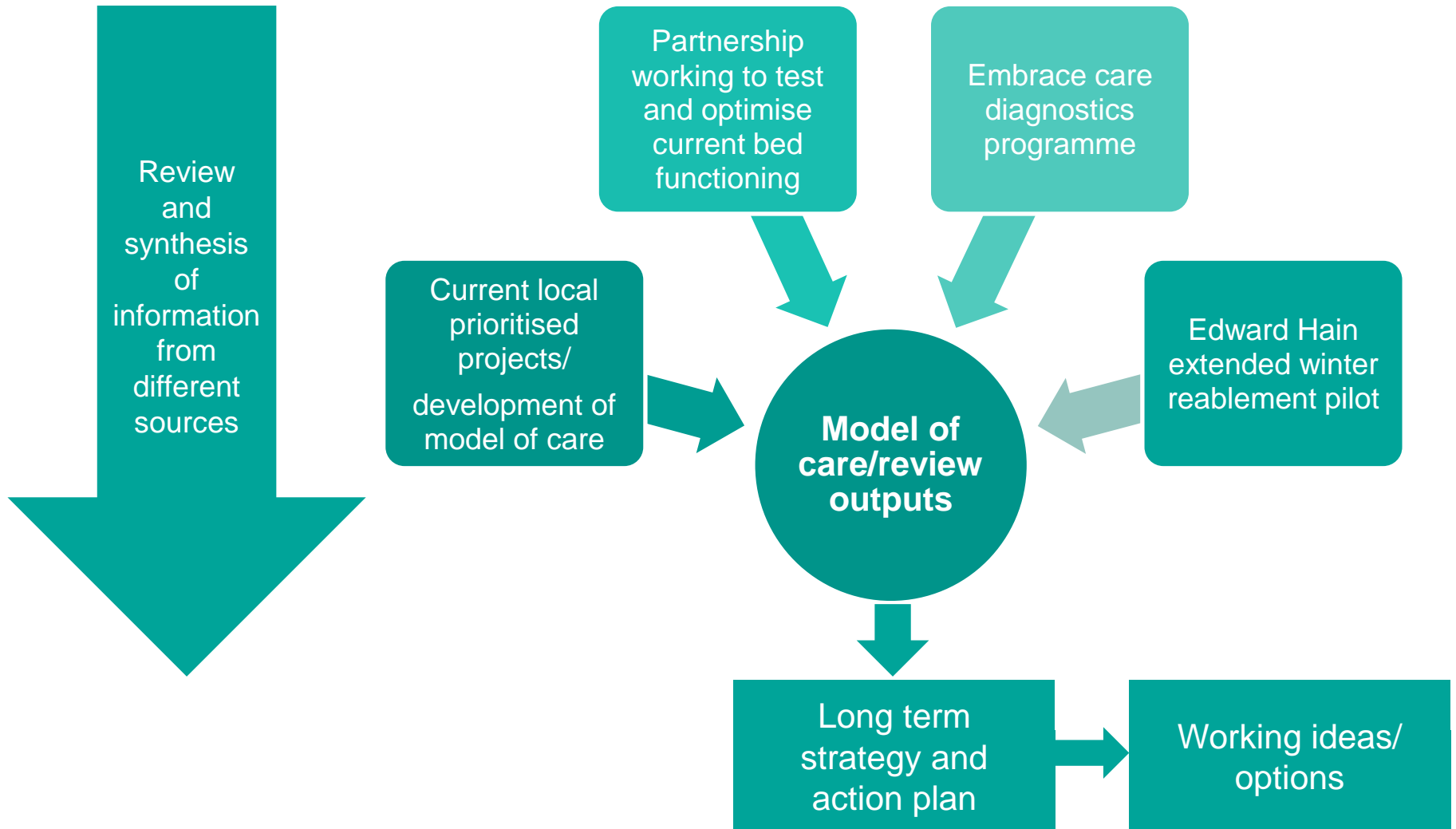


What are our key next steps?

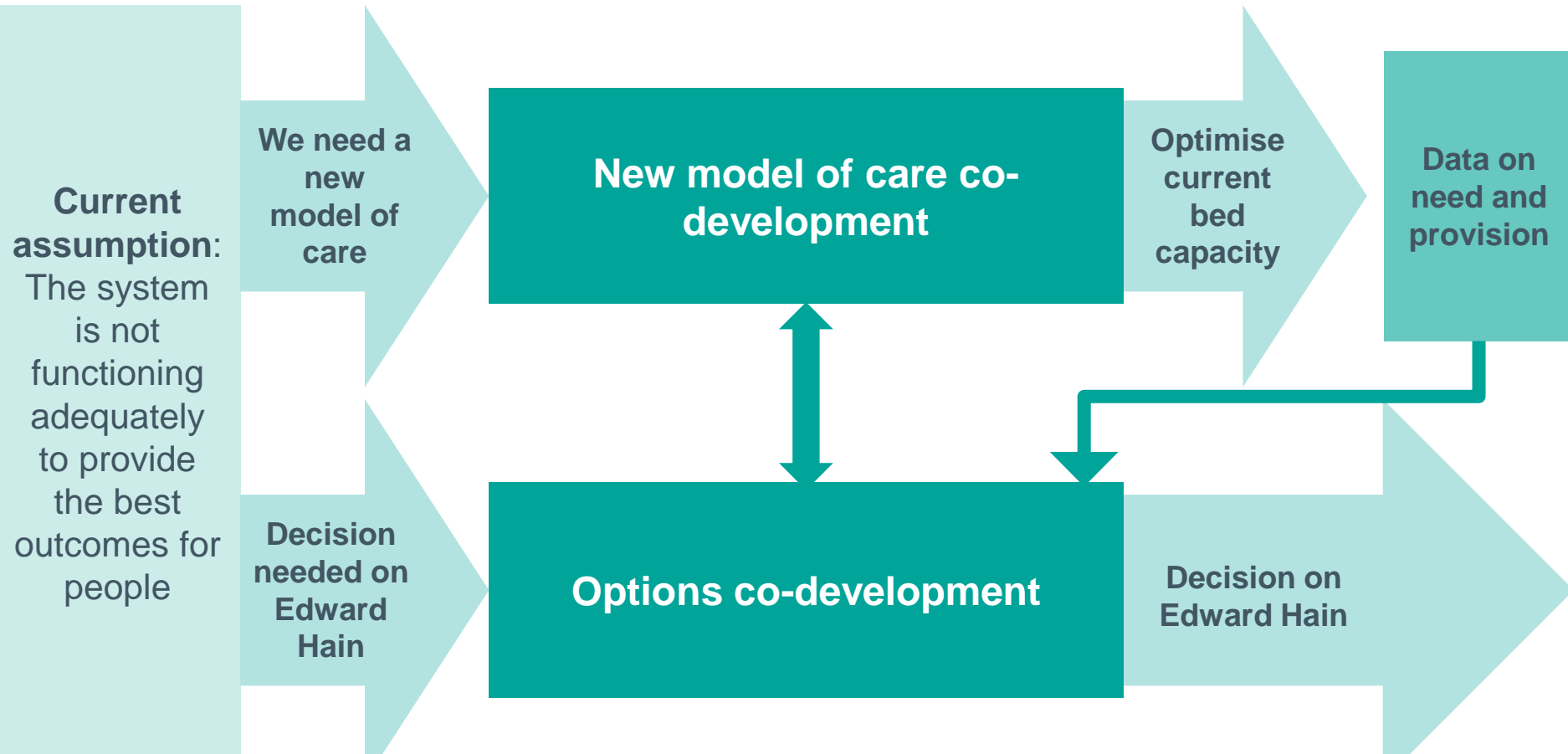


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What is our current thinking?



Principles

Person first	Close to/at home	Community based	Prevention focused
Community connectedness	Local ownership	Shared resources	Enhance primary/community care capacity

Introducing our experts for Q&As to help inform our thinking



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a. Paul Sylvester, West Cornwall Hospital (WCH) Manager
Shirley Harris, Matron WCH

-The strategic vision for West Cornwall Hospital

b. Sheena Arthur, Service Manager, Age UK

-The extended reablement pilot at Edward Hain

c. James Page, Senior Portfolio Optimisation Manager, NHS Property
Services Ltd

-The role of NHS PS and buildings as an enabler to care provision

c. Dr Neil Walden, Clinical Director and colleagues

-The emerging model of care (including 'step up' function)

What are our working ideas/options?

A combination of these or something else...

Option 1: New model of care co-development

- Integrated primary/community care
- Optimise current existing bed base in west Cornwall (step up model)

- A. West Cornwall Hospital.
Centre of excellence for frailty
- B. Helston/Camborne/Redruth
step up.

Option 2: Inpatient provision at Edward Hain (to be informed by need)

- A. Implement fire safety requirements.
- B. New build on site.

Option 3: Re-purpose Edward Hain (no inpatient, to be informed by need)

- A. 'Hub' for services e.g.
reablement, outpatient,
children's, families.
- B. 'Hub' for admin/staff co-location.

Option 4: Disposal of hospital, re-provision of health/care on site as new build (to be informed by need, site feasibility and capital funds required)

- A. Extra care housing.
- B. Care home.
- C. Inpatient (option 2b).

Option 5: Disposal of hospital, re-provision of health/care on alternative site as new build (to be informed by need and capital funds required)

- A. Extra care housing.
- B. Care home.
- C. Inpatient

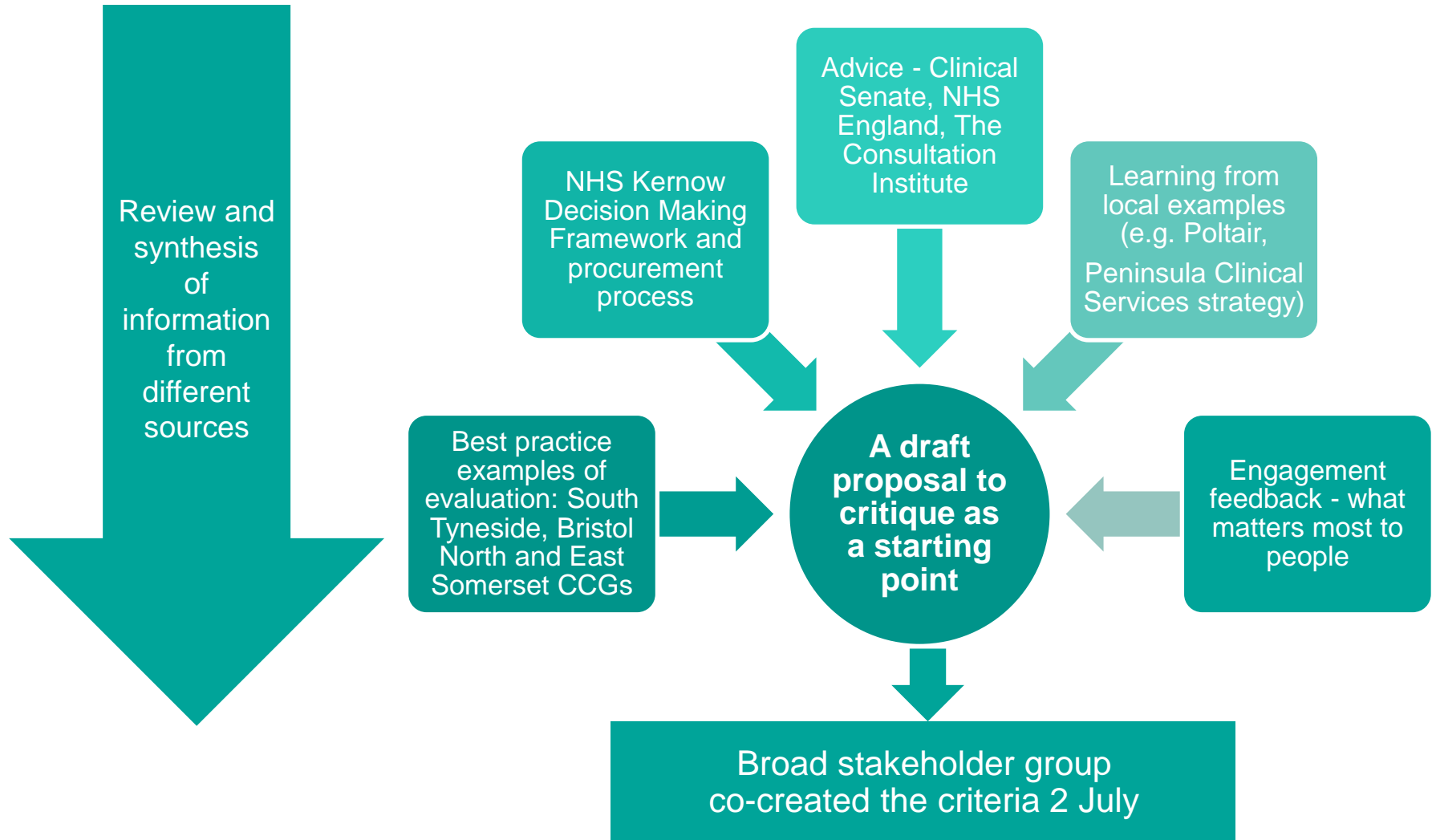
Evaluation criteria

How have they been developed?



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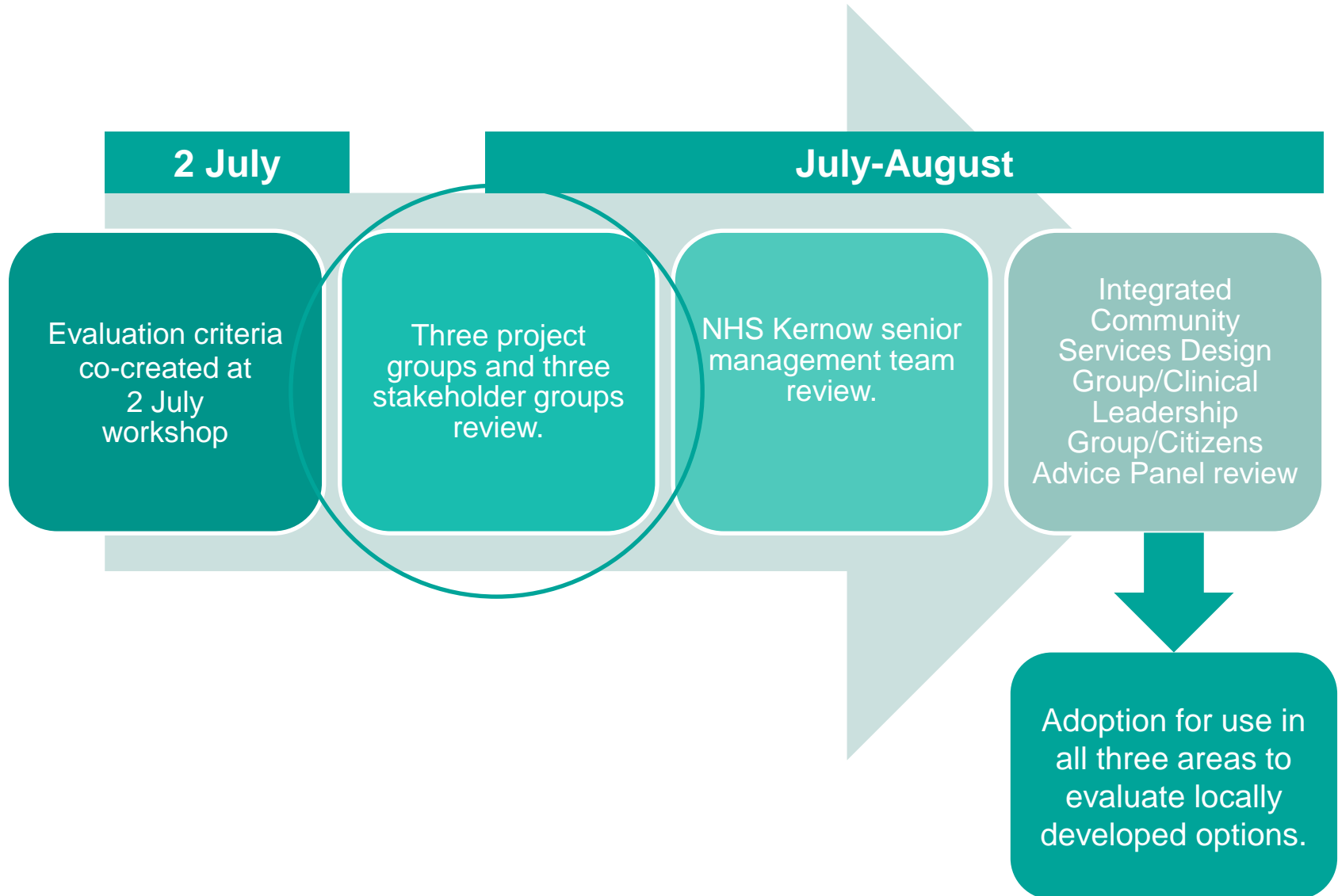
Draft evaluation criteria

Who helped us develop them?

Associate director, business development, CFT	Citizen's Advice Panel (two reps)	Cornwall councillor (west Penwith)	Finance manager, NHS Kernow
Governing Body lay member, NHS Kernow	GP locality lead (north and east), NHS Kernow	Healthwatch Cornwall	Operational lead nurse, Cornwall Hospice Care
Patient and public involvement assistant, NHS Kernow	Penwith Dementia Friendly communities	Programme director, integrated community services, NHS Kernow	Programme lead, community hospital reviews, NHS Kernow
Programme manager, integrated community services, CFT	Professional lead, occupational therapist, CFT	Public health consultant, Cornwall Council	Quality lead, CFT
System GP clinical lead, CFT			

Draft evaluation criteria

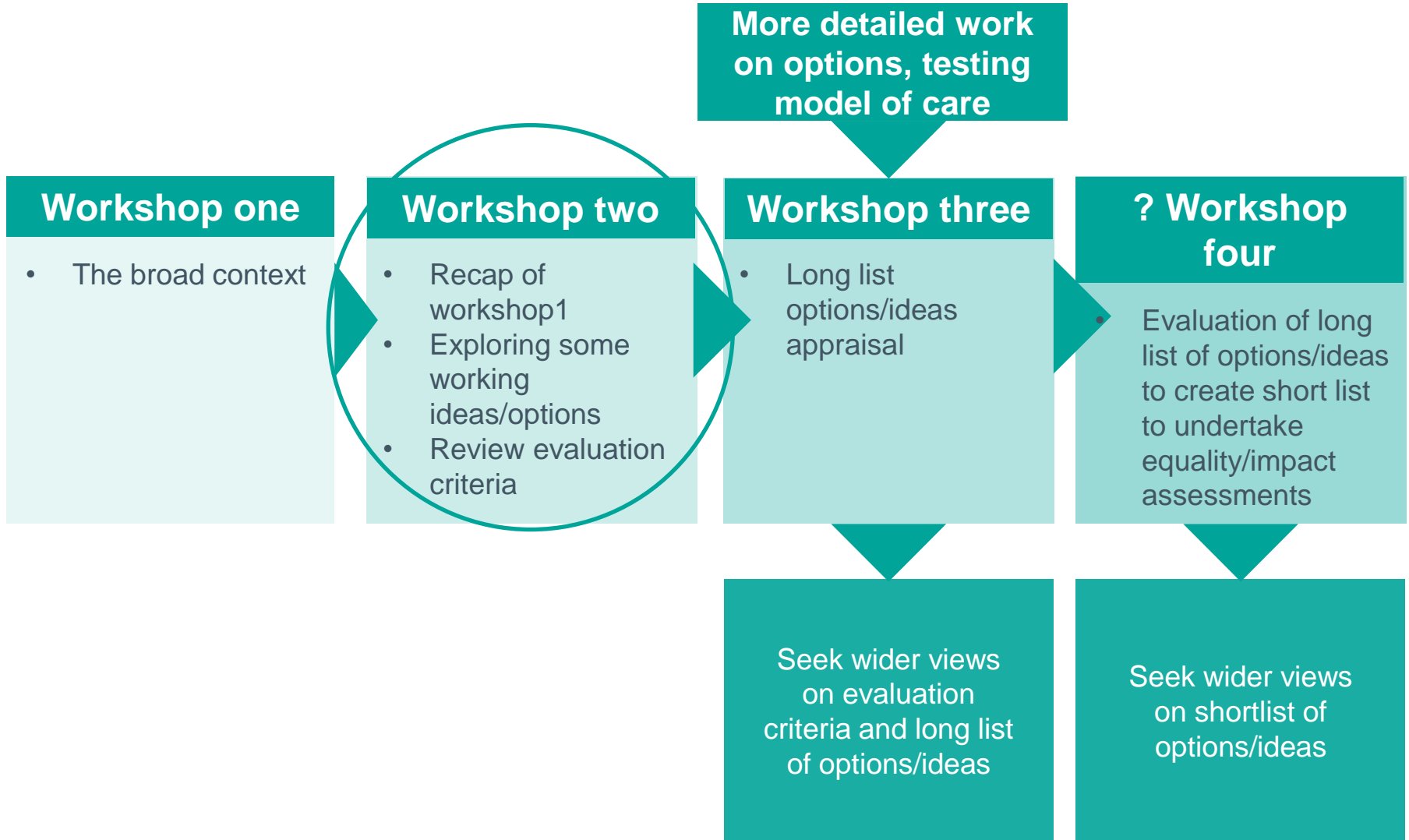
The process of sign-off



Draft evaluation criteria

Draft headline criteria	Draft sub criteria
1. Quality	1a. Effectiveness 1b. Experience 1c. Responsiveness (based on need) 1d. Safety (there will be a minimum score required)
2. Access	2a. Impact on individual choice 2b. Distance, cost and time to access services 2c. Equity of access 2d. Extended access 2e. Equity of provision
3. Workforce	3a. Recruitment and retention 3b. Staff skills and training 3c. Staff capacity
4. Deliverability	4a. Timescales and ease to deliver 4b. Sustainability
5. Environmental	5a. Climate management 5b. Environment of service delivery
6. Financial	6a. Value for money 6b. Affordability (there will be a minimum score required) 6c. Financial sustainability (there will be a minimum score required)
7. System impact	7a. System impact

Next steps





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Thank you