

# Governing Body Meeting front sheet

## Summary sheet

**Date of meeting:** 5 October 2021

**For:** Public session (part 1)

**For:** Discussion

**Agenda item:** Finance and performance committee chairs report

**Author(s):** John Yarnold, lay member for fiscal management

**Presented by:** John Yarnold, lay member for fiscal management

**Lead director or GP from CCG:** Clare Bryan, chief finance officer

**Clinical lead:** Dr Fran Old and Dr John Garman

## Executive summary

### Finance update

The finance report for August 2021 was presented to the committee. The current position was slightly ahead of plan at a surplus of £2.45 million against a plan of £1.31 million and forecast to end the first half year on target. There were however a number of risks and other uncertainties which could still create material variances.

The committee ratified the release of funds from reserves as follows:

- Elective recovery fund to RCHT £762k
- Elective recovery fund to CFT £343k

### Performance update

The committee was awaiting a response from this month's Key lines of enquiry from the performance dashboard and noted this was due to relevant staff being diverted to deal with urgent operational issues. A response would be circulated to members in due course.

The committee had a detailed presentation on adult and children's mental health services. The current dashboards on mental health were somewhat limited and the 2 commissioners were able to fill in the gaps. In summary, there was plenty of data available but not presented in a coherent form. The adult mental health commissioner described some work that had been undertaken to develop outcome measures and that this would be presented to a future committee meeting. Both

commissioners covered the significant progress that has been made over the last few years but identified that sometimes the investment that had been made with providers has not yet led to the level of service required. Clearly further work was required to develop measures of demand, capacity, and outcomes which would provide assurance to this committee that the mental health strategic plan was being delivered at the pace required

# Minutes

## Finance and Performance Committee

31 August 2021

1.30

MS Teams

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### Attendees

- John Yarnold, chair and lay member for fiscal management
- John Garman, GP and governing body lead
- Clare Bryan, chief finance officer
- Fran Old, GP and governing body lead
- Kate Shields, accountable officer

### Attendees

- Sam Cox, PA to chief finance officer and minute taker
  - Sarah Foster, deputy director, finance
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## Minutes from the meeting

### Item FPC2122/042 – Welcome and apologies

John Yarnold welcomed all to the meeting.

### Item FPC2122/043 – Declarations of interest

Declarations of interest made by members of the Finance and Performance committee were circulated with the agenda and supporting papers. The full declaration of interest register is available via the corporate governance team. The chair asked if there were any items on the agenda where a conflict of interest may arise, there were none.

There were no declarations of interest made.

### Item FPC2122/044 – Ratify part one minutes held on 27 July 2021

The minutes of the meeting held on 27 July were approved and signed as a correct record.

The action grid was reviewed.

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There were no additional matters arising.

### **Item FPC2122/045 – Finance update**

Clare Bryan reported to date the H1 plan was progressing and unfolding as expected with a number of risks crystallising, which have been offset by some underspends. NHS England have advised the move from H1 to H2 would be a soft close with financial performance judged over the whole year. It was anticipated H2 would be more challenging than H1 with guidance not expected until mid-September 2021.

Clare noted operational pressures continued to be felt across the system and the CCG would continue to be the underwriter for the system response to these. A fuller report would be submitted to the September meeting.

Hospital discharge flow: A total of 23 grants, to aid discharge of patients requiring some support, have been made and been effective and the CCG is also engaged with domiciliary care market via 2 provider membership organisations which includes an incentive scheme (which offers a bonus scheme to colleagues and is due to go live in early September) and a care exchange which is looking at provides within postcodes to make more efficient use of carers and to enable more headroom for packages of care. This would also facilitate workforce out of county and accommodation for key workers. Further information on this scheme will be provided by the care exchange.

### **Item FPC2122/046 – H2 planning and prioritisation**

Item stood down. Report to be submitted to September meeting.

### **Item FPC2122/047 – 2020/21 performance reporting (month 3, June)**

Sarah Foster provided an update on performance reporting and shared a number of KLOEs as follows:

**Cancer 62-day wait (urgent screening service referrals):** Focus to continue on UHP cancer performance as well as RCHT with options being explored including both diagnostic and theatre capacity.

**Diagnostic (greater than) 6 week wait:** RCHT continues to perform reasonably well and at an aggregate level activity performance is at 88.3% of 19/20 activity (based on a comparison between June 2019 and June 2021).

#### **Summary Hospital-level Mortality Indicator (SHMI)**

**Hospital Standardised Mortality Ratio (HSMR):** The quality team are checking the data accuracy as there appears to be a discrepancy between CCG data and that provided by RCHT on their IPR. Sarah Foster meeting with the nursing team on 1 September to address the questions raised and to provide further assurance.

#### **Decision support tool (DST) for continuing health care (CHC)**

Sarah Foster to request a detailed response from Raman Subramanian. Clare Bryan noted a suggestion had been made to commission additional support from providers such as Liaison (who already are providing CHC support services) and to consider how to support CHC in the short term.

Kate Shields noted there was a need to ensure the functions around CHC including acute nurses were in the right place, adding the council also has a backlog of assessments, but there was lots of opportunity to put in a pathway to make sure people get to the right place and consideration to be given to emulate a different way of working as experienced by colleagues around the country.

**Out of county inpatient bed days:** There has been a month on month increase in out of county inpatients since April 2021.

**Action:** Tim Francis and Liz Cahill to be invited to attend the September meeting to provide an update on children's and adult mental health.

## **Final copy for ratification**

Signed by the chair:

Date: Click or tap to enter a date.